

9<sup>TH</sup> ANNUAL FNMPC CONFERENCE

# THE NEXT SEVEN GENERATIONS: OUR SHARED FUTURE

April 29-May 1, 2026

Sheraton Centre Toronto Hotel

123 Queen St W, Toronto, Ontario, Canada

#FNMPC26



FIRST NATIONS  
MAJOR PROJECTS  
COALITION



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CO-HOST

**KAHSENNENHAWE  
SKY-DEER**

(Kanien'keh.:ka/Mohawk Nation)

CEO and President,  
Sky-Deer Consulting



CO-HOST

**JAKE SINCLAIR**

(George Gordon First Nation)

Chief Executive Officer,  
Cowessess Ventures Ltd.

## PRELIMINARY AGENDA

### The Next Seven Generations: Our Shared Future

As Canada and the world face rising pressures over energy, resources, climate and security, the Law of Seven Generations offers a simple test: judge today's choices by their impact on those yet to come. Our shared future depends on stewarding the present while respecting those who will inherit it.

Join First Nations, industry, and government leaders from around the world at the Sheraton Centre Toronto Hotel, April 29–May 1, 2026, to define what wise commercial choices look like in practice.

WEDNESDAY, APRIL 29, 2026

#### Welcome Reception

To launch the 9th Annual FNMPC Conference *The Next Seven Generations, Our Shared Future*, Enbridge will host the opening reception on Wednesday night, April 29th. This event will bring together First Nations, industry, and government delegates from across Canada and around the world.

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# PRELIMINARY AGENDA DAY 1

## THURSDAY, APRIL 30, 2026



### Land Acknowledgement

### Welcome and Opening Ceremonies

#### SESSION 1 Address

**His Majesty Kgosi (King) Leruo Tshekedi Molotlegi**, King of the Royal Bafokeng Nation, South Africa

His Majesty Kgosi Leruo Tshekedi Molotlegi, King of the Royal Bafokeng Nation, will give a keynote on how to build lasting Indigenous wealth. The Royal Bafokeng, a Setswana-speaking Indigenous nation in South Africa, used pooled member earnings in the 19th century to buy back ancestral land and to secure title when most Black South Africans were barred from owning property. Later, platinum was found under that land; the Royal Bafokeng Nation asserted mineral rights, struck royalty and equity deals with miners, and created a R49b (C\$4b) community-owned investment vehicle that now funds education, health, housing, and infrastructure—an example of turning land, law and resources into durable, intergenerational prosperity.

#### SESSION 2 Address

**Her Majesty Te Arikinui Kuini Nga wai hono i te po**, the Māori Queen, Aotearoa New Zealand

Te Arikinui, the Māori Queen, is the eighth sovereign of the Kiingitanga, the Māori King Movement, and a prominent voice for Māori rights, culture, and self-determination in Aotearoa New Zealand. Continuing a dynastic line that has defended mana motuhake (self-determination) and Māori lands and identity since 1858, she urges Māori to “walk a new path” toward economic independence and resist forces that undermine Māori initiatives. In her address, she will discuss intergenerational leadership, Crown–Indigenous relations, and Indigenous nation-building in a shifting political landscape, offering lessons for Indigenous nations navigating their own futures.



## DAY 1 MORNING MINING

### SESSION 3 Keynote/Fireside Chat

**Stuart Chambers**, Chair, Anglo American

Stuart is Chair of Anglo American, one of the world's leading mining companies, offering a boardroom-level perspective on resource governance and strategic decision-making. His leadership spans multiple commodities and jurisdictions, placing him at the forefront of discussions on capital allocation, corporate accountability, and resource development. As Anglo American prepares to merge with Teck and expand its presence in Canada, Stuart's insights are especially relevant amid sector-wide transformation. His session will address the realities facing major projects today—complexity, scrutiny, and rising stakeholder expectations—providing essential perspective for those shaping the future of resource development.

### SESSION 4 Keynote/Fireside Chat

**Rohitesh “Ro” Dhawan**, President and Chief Executive Officer of the International Council on Mining and Metals (ICMM)

For many First Nations, “good mining” is about who decides what happens on our lands, how harm is managed, and whether projects leave lasting benefits. Rohitesh “Ro” Dhawan, President and CEO of the International Council on Mining and Metals, leads a London-based coalition of 35 industry associations pushing the industry to centre Indigenous rights and participation. This session gives the opportunity for First Nations participants to hear how ICMM's new commitments on engagement, rights, benefit-sharing, and cultural heritage may play out—and gauge how far those commitments align with First Nations' own expectations for future mining projects.

### SESSION 5

#### Panel: Critical Minerals, Critical Decisions: First Nations as Partners and Owners

Canada's critical-minerals industry is already a major economic force, with even faster growth ahead. This panel presents the First Nations Major Projects Coalition's (FNMPC) new report and sets out practical ways for First Nations to plug into the value chain, from exploration and extraction to processing, recycling, and owning infrastructure. With roughly 55,000 critical-minerals jobs, 430,000 mining jobs overall, C\$117b in GDP and Indigenous workers now 11% of the upstream workforce as demand surges, the session offers First Nations a concise look at how to shift from participation to decision-making and ownership.

## LUNCH AND LEARN SESSIONS

### *Tickets Sold Separately*

Join a small group over lunch for a tightly focused session on building effective partnerships in Indigenous, community, and equity-participation settings. Practitioners, community representatives, and industry leaders will test what works, dissect what fails, and probe new ideas. Numbers are capped to keep discussion genuinely interactive, with lunch provided and early registration recommended. In 45 minutes, you will join a concentrated conversation shaped around the issues that matter most to you.

### Osgoode West - Indigenous Unicorns — First Nations Building \$100+ Million Enterprises

Across Canada, a growing number of First Nations–owned enterprises now hold more than \$100 million in income-producing, non-trust assets, creating a new class of “Indigenous Unicorns” built under First Nations’ leadership rather than on Bay Street. Drawing on experience from capital markets, First Nations–owned corporations, and institutional investing, panelists will discuss how this growth has occurred, how ownership and governance can be structured to ensure Nations retain control and benefits, and how larger balance sheets—through acquisitions, infrastructure investment, and diversified portfolios—are reshaping First Nations’ roles in major projects and the broader Canadian economy.

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### Osgoode East - On the Frontlines: Global Data and Energy Security

Canada’s energy edge has long relied on abundant resources, dependable systems, and strong export capacity. That view is expanding. As economies become more data-driven, energy and data security are converging, reshaping how governments approach infrastructure and resilience. Canada’s cool climate and reliable power suit secure data hosting alongside vital natural-gas exports. For Indigenous nations, this creates openings as partners and hosts of critical assets. Realizing the promise will require clear policy, credible partnerships, and sustained investment. This panel weighs the risks and rewards of meeting rising global demand.

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## DAY 1 AFTERNOON ENERGY

### SESSION 6

#### Panel: Inside the First Canada Indigenous Loan Guarantee Deal – 38 Nations United

This session examines Stonlasec8 Indigenous Alliance LP as a milestone in Indigenous ownership of critical energy infrastructure—and the first deal backed by the Canada Indigenous Loan Guarantee Corporation (CILGC). 38 First Nations in British Columbia acquired a 12.5% stake in Enbridge’s Westcoast gas pipeline for roughly C\$725m, supported by a C\$400m federal guarantee. Panelists from the First Nations, Enbridge, and CILGC will explain how the deal was structured, how financing was secured, and, critically, how dozens of First Nations came together around a shared governance and benefits model.

## SESSION 7

**Panel: First Nations and Oil: An Economic Engine**

TBA

## SESSION 8

**Panel: TBA**

TBA

# PRELIMINARY AGENDA DAY 2

FRIDAY, MAY 1, 2026



## DAY 2 MORNING FINANCE

## SESSION 9

**Presentation: Taking Your Nation to Market: How Indigenous Businesses List on the Stock Exchange**

For First Nations working toward listing one of their companies on the Canadian stock market, this session offers a step-by-step primer toward doing so in plain language. Speakers will launch a practical guide on how markets work, the differences between private and public companies, how shares and equity function, and how both TSX and TSX Venture Exchange link Indigenous-owned firms with investors. Speakers will also cover why some companies “go public”, what must be in place first, what changes for the companies once they are listed, and share existing examples of Indigenous ownership in public markets.



**9:30 AM - SESSION 10**

**OPENING OF THE TORONTO STOCK EXCHANGE FROM THE CONFERENCE**

## SESSION 11

### Panel: Turning Existing Indigenous Capital into Project Ownership

This session explores how existing Indigenous wealth can be turned into direct ownership of projects on your lands. It looks at how more than C\$120b in capital from settlements, trusts, and other sources can be mobilized through Indigenous bonds to buy equity or build revenue-generating infrastructure, with investors repaid from stable cash flows. Drawing on examples such as First Nations Financial Authority +C\$4b bond issues, First Nation equity in a B.C. gas pipeline, and the first Indigenous bond from a major Canadian bank, it shows how an emerging Indigenous bond market can keep more value in Indigenous hands.

## SESSION 12

### Panel: Indigenous-led Sovereign Wealth Funds

Indigenous-led sovereign wealth funds—collective investment funds owned by a Nation and managed for the long term—can turn one-off payments into steady financing for housing, water, education, health, and local businesses, so benefits outlast today's agreements. Worldwide, such funds now manage on the order of US\$13–15 trillion, showing what disciplined, long-horizon investing can achieve. This session outlines how Indigenous governments can channel resource revenues, settlements and project income into these funds to smooth revenue volatility, cut dependence on outside governments and firms, and build a permanent financial base.

## LUNCH AND LEARN SESSIONS

### *Tickets Sold Separately*

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### Osgoode West - Export Development Canada (EDC): Turning Export into Indigenous Opportunity

Indigenous participation is central to Canada's future economic growth - whether in resource development, trade enabling infrastructure, or across the export supply chain. EDC's Lunch & Learn will showcase the tools, financing solutions, and expertise we offer to support meaningful, long-term partnerships with the Indigenous business community that affect our shared economic and social future.

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### Osgoode East - Indigenous Youth and the Future

Indigenous young professionals are stepping into leadership across business, government, and civil society, grounded in both global experience and Indigenous traditions. Their perspectives—shaped by nationhood, stewardship, and lived experience—are influencing how institutions think and operate. This session explores how this rising cohort is reshaping industries, advancing institutional change, and applying Indigenous worldviews to decisions that affect our shared economic and social future.

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## DAY 2 AFTERNOON POLICY

### SESSION 13

#### Presentation: Culture at the Centre: Indigenous-Led Assessments and the Spirit of the Land Toolkit

As big projects in clean energy, critical minerals, and infrastructure speed up, many Nations are asking how to keep culture, community law, and future generations at the centre of decisions, not at the margins. This session concentrates on First Nations who want development on their lands to reflect who they are, not just what others want to build. This session explores how the FNMPC Spirit of the Land Cultural Rights & Interests Toolkit can underpin co-designed processes and agreements, uphold Indigenous rights, embed free, prior and informed consent, and build non-tokenistic partnerships—with youth involved as knowledge-holders and future stewards.

### SESSION 14

#### Panel: When Nations Decide: Indigenous-Led Regulators and Better Projects

When First Nations act as our own regulators, everyone gains—and projects tend to move faster with fewer surprises. Nations secure real decision-making power and better protection of their lands and rights; companies and investors get clearer approval paths with fewer conflicts and court fights; governments advance UNDRIP and reconciliation; the public sees stronger environmental outcomes and more legitimate decisions. This panel explores Indigenous-led, consent-based assessment processes, and how this approach centres Indigenous law and knowledge, drives innovations such as electrification and lower-carbon design, and streamlines the path from proposal to construction.

### SESSION 15

#### Briefing: The Military Threat to Canada's North

Canada's Arctic is fast becoming a front line of great-power rivalry as thinning ice, new sea routes, and critical minerals draw foreign military interest—often on Indigenous lands and waters. This keynote, aimed at Indigenous leaders and northern partners, outlines how Russian and Chinese activity is reshaping security and how Canada is responding, with defence spending heading toward roughly 5% of GDP (C\$160b/yr.) and tens of C\$ billions earmarked for NORAD, Arctic surveillance, patrol ships, radar, and northern bases—and asks what this militarization could mean for Indigenous peoples.

### SESSION 16

#### Panel: Dual-purpose Military Spending

This session explores how military spending can create lasting benefits for Indigenous nations by investing in infrastructure that serves both local needs and national defence. Drawing on projects linked to Canada's military budget—including all-weather roads, ports, airstrips, transmission, energy corridors, and critical minerals developments—speakers will show how to improve daily life while strengthening security in the North. Indigenous leaders and northern partners will highlight examples such as the Tłıchǫ and Yellowknives Dene First Nations-led Arctic Economic and Security Corridor, and outline ways to design partnerships and procurement that support local jobs, lower costs, protect lands and waters, and advance Indigenous self-determination.



## **SESSION 17**

### **Panel: Indigenous Participation in Canada's Defence Procurement Surge**

Billions of dollars in new money will be invested in Canadian defence; the issue is whether the money simply changes hands, or better, entrenches First Nations jobs, firms, and institutions. Aimed at First Nations that want procurement to serve their membership and businesses rather than distant contractors, this panel examines how the military procurement system really works: setting requirements, issuing tenders, scoring bids, and managing contracts. It will show how rights recognition, the duty to consult, and benefit-sharing can both secure preferred-partner status and map concrete steps—pre-qualification, joint ventures, set-aside schemes—to turn defence budgets into durable local capacity and economic development.

## **SESSION 18**

### **Panel: Fast-Tracking with Consent: Lessons from New Zealand on Indigenous-Led Major Projects (TENTATIVE)**

## **SESSION 19**

### **Panel: Corridors and Capital: First Nations–Led Port Projects in Canada and New Zealand (TENTATIVE)**

## **Closing Ceremonies**



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