



FIRST NATIONS  
MAJOR PROJECTS  
COALITION

2021

*A Year in Review*

# Message from the Chair of the Board

Dear FNMPC Members:

2021 has been a year of achievement and growth for FNMPC. As I reflect on all we have done, I am proud of our accomplishments. Core to our mandate, FNMPC continues to support our member communities across the country with capacity support, tool, and advice to make informed business decisions. These services are provided in a manner that enables and lifts up community involvement from Chief and Council to Elders and Youth.

What we are striving for in our service delivery is a sharing of knowledge from our technicians to those in the community who have to make decisions concerning economic development and environmental protection. Through some of our programs, such as the training on federal impact assessment, we see this knowledge sharing happening in real-time.

During 2021, FNMPC has undertaken strategic planning to produce a 5-year plan. This 5-year plan is the first in our organizational history and has enabled us to establish a long-term vision based on the priorities of our members across the country. Within the 5-year plan we are focused on the expansion of our service delivery to our members. Throughout this year, we have been running two pilot projects that we hope will become permanent service offerings within FNMPC.

- » The first pilot has been focused on providing land and resource planning tools to hereditary leadership. We have undertaken these efforts in collaboration with the Gitksan Watersheds to assist them with an inventory of lands and protected areas.
- » The second pilot with our BC members has focused on providing land management services such as help with Additions to Reserve (ATR), lease assignments, and other land management services normally provided through ISC. The pilot is demonstrating that First Nation-led organizations can help deliver services normally provided by ISC in a more efficient and effective manner.

On the project development front, FNMPC continues to help our members advance their projects. 2022 will be a year of project advancements with major announcements planned around the CGL equity acquisition by 13 of our member communities, the furthering of the Tu-Deh-Kah Geothermal and Ne Too Hydropower Projects, and the Chatham – Kent to Lakeshore Transmission equity acquisition with our members in Ontario.

Further in this update, our team has listed our top highlights from 2021. On behalf of our board of directors, I want to take this opportunity to thank you for your continued support of FNMPC. I want to wish you a safe and happy holiday season.

**Mussi Cho**

**Chief Sharleen Gale**

*Chair of the Board of Directors*



# TOP 10 MOMENTS OF 2021

# 1

February 2021

In February 2021, FNMPC co-hosted a 3-day virtual conference with the Impact Assessment Agency of Canada on best practices in Federal Impact Assessments. This conference successfully brought Indigenous communities together, amidst the pandemic, raised awareness of work being led by Indigenous groups across Canada, and shared ideas and tools for enhancing Indigenous involvement in Impact Assessments.

In March 2021, the FNMPC hosted our 4th Annual Industry Engagement Event which was the “Indigenous Sustainable Investment Conference” that was attended by over 1500 virtual participants. The conference included keynote presentations from Mark Carney (Vice Chair, Brookfield Assessment Management, Head of ESG and Impact Fund Investing and UN Special Envoy on Climate Action and Finance) and from Chief Terry Paul (CEO of Membertou First Nation).

# 2

March 2021





# 3

March 2021

In March 2021, the FNMPC and Labourers International Union of North America (LiUNA) entered into a Memorandum of Understanding to unite our interests. Through the MOU, the FNMPC and LiUNA will strive to achieve our mutual objectives related to the enhancement of the ability of First Nations to maximize benefits from their participation in major projects that impact their traditional territories.

# LiUNA!

*Feel the Power*

# 4

March 2021

In March 2021, FNMPC helped Deh Tai LP, the economic arm of Fort Nelson First Nation, secure a \$40 million dollar grant from Natural Resources Canada to help with the pre-commercial costs of due diligence on the Tu-Deh-Kah Geothermal Project.

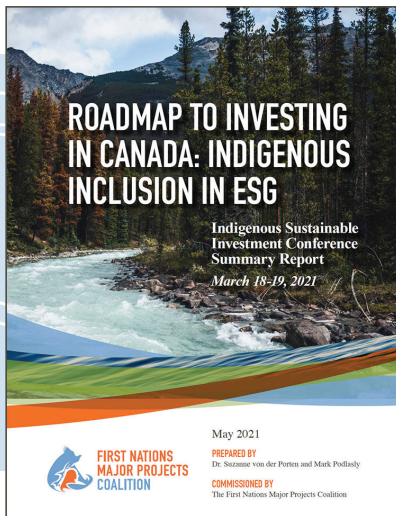


5  
May 2021



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In May 2021, FNMPC proudly shared our new logo designed by Nadleh Whut'en Artist, Johnny Ketlo III. The logo represents the land, air, water, and all living beings sustained by it. In addition to the creation of our new logo, the FNMPC worked with young Indigenous videographer, Nolan McAllister, to produce a stunning video showcasing our members and the incredible work happening in their territories as supported by the Coalition.



In June 2021, the FNMPC released its *Roadmap to Investing in Canada: Indigenous Inclusion in ESG* report which featured unprecedented thought leadership from private sector, public sector, and Indigenous nations. The report and associated [Top 10 list](#) summarized outcomes from our Indigenous Sustainable Investment Conference which was attended by over 1,500 participants.

6  
June 2021

7  
October 2021

In October 2021, the FNMPC launched our Sustaining Partners Program which furthers our ability to advance relationships between our members and the private sector on issues of mutual interest. Our program partners include Colliers Project Leaders, COWI, Gowling WLG and New Gold Inc. who will benefit from an exclusive relationship with FNMPC that will be focused on advancing progressive Indigenous business initiatives between the partners and FNMPC members.



COWI

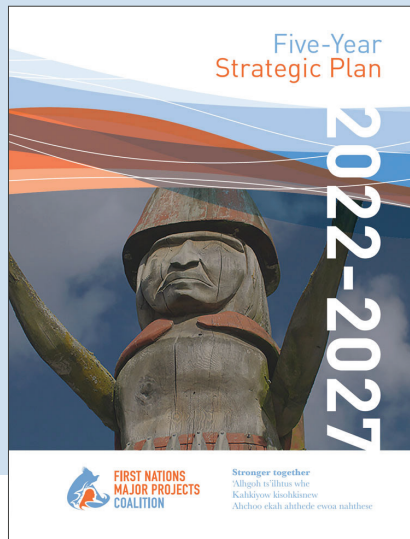


GOWLING WLG

newgold™



8  
October 2021



In 2020, FNMPC received a multi-year funding agreement which allowed the organization to undertake a long-term planning exercise on the eve of our fifth anniversary of operations. This resulted in the first ever 5-Year Strategic Plan for the FNMPC which will guide our organization from 2022 through to 2027.

In December 2021, FNMPC held its first miniseries event on Toward Net Zero featuring a facilitated discussion on Indigenous Rights and the \$1 trillion dollar EV battery market featuring speakers from General Motors, Rio Tinto, and the Yellowknives Dene Nation.

9  
December 2021

**FIRST NATIONS MAJOR PROJECTS COALITION**

INDIGENOUS SUSTAINABLE INVESTMENT SERIES

# Indigenous Rights and the \$1 Trillion EV Battery Market

IN PARTNERSHIP WITH First Peoples Worldwide  
UNIVERSITY OF COLORADO BOULDER

December 1, 2021 - 10am pt

**Lena Black,**  
CEO, Yellowknives Dene First Nation

**Paul Gruner,**  
President and CEO, Det'on Cho Management LP

**David Peterson,**  
Vice President, Corporate and Environmental Affairs, GM Canada

**Paramita Das**  
Head of Chicago Commercial Office and General Manager, Global Marketing and Development, Rio Tinto

# 10

December 2021

In December 2021, FNMPC's membership reached a new milestone of 80 members in 7 provinces and territories. This year, FNMPC welcomed new members from Lhtako Dene (BC), Cooks Ferry (BC), Malahat (BC), High Bar (BC), Papaschase (AB), Thunder Developments LP (SK), English River (SK), Des Nedhe LP (SK), Muskowekwan (SK), Bingwi Neyaashi Anishinabek (ON), and Miawpukek First Nation (NL).



**FIRST NATIONS  
MAJOR PROJECTS  
COALITION**

- HEREDITARY CHIEF
- FNMPC MEMBER



# Noteworthy Achievements

*Over*  
**\$17 BILLION**

FNMPC's project portfolio now exceeds a combined total capital cost of over \$17 billion.

**6** *Major Projects*

FNMPC is now active on six major projects located in three different areas of Canada.

**=**  
**EQUITY OWNERSHIP**  
*for First Nations*

All projects have an equity ownership component for First Nations investment

**80**  
*Members*

The FNMPC is over 80 members strong and our membership continues to grow.

**1,500**  
*Attendees*

In March 2021, FNMPC hosted a virtual conference for over 1500 attendees who learned about the importance of Indigenous involvement in ESG.

**FNMPC MEMBERS**  
*Benefit*

All members of FNMPC have the opportunity to benefit from the best practices and lessons learned from these projects.



# LOOKING INTO 2022

## FIRST MEMBERS MEETING OF THE YEAR - FEBRUARY 17TH, 2022

The FNMPC will continue to promote the importance of our members working together on linear projects, and continue to build an understanding of the benefits of corporate governance and benefits sharing models that promote collaboration. In support of this, we are looking forward to hosting the next **FNMPC Members Meeting virtually on February 17th, 2022.**

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## 5TH ANNUAL INDUSTRY ENGAGEMENT CONFERENCE

We are also very excited about the FNMPC's 5th Annual Industry Engagement Conference which will be held on **April 25th and 26th, 2022.** The "Getting to Net Zero by 2050 Conference" will as always, ensure all First Nations registration is free. The conference will be a two-day hybrid (in-person and online) event hosting Indigenous leaders, industry experts, policymakers, and investors across Canada to highlight carbon reducing examples in four key areas that are either Indigenous-led or have strong potential for industry-government-Indigenous partnership:

- » Energy generation & transmission,
- » Minerals & materials,
- » Finance, and
- » Policy/regulation

FNMPC will be providing free registration for each member community plus a \$1,500 travel allowance to help cover the costs of communities sending representation to the conference. More information on member registration and travel allowances will be sent out in 2022.

Please check out the event website for more information or reach out to us at the FNMPC to find out more:  
**<https://www.fnmipcindustryevent.com/the-event>**

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## ANNUAL GENERAL MEETING

As our members, we also ask you to **Save the Date for June 8 - 9th, 2022** where we will be hosting our AGM that will take place in Prince George, BC. The AGM will be in-person in Prince George, BC with a 5-year FNMPC Anniversary celebration dinner on the evening of June 8th followed by the business of the AGM running from 8:00AM to 1:00PM on June 9th.



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